Introduction

Strategic planning under SPA is a process to integrate:

- **state**
- **regional** and
- **local** aspirations.

Aim is to ensure the highest levels of *efficiency*, *effectiveness*, *accountability* and *equity* for the Queensland community.
Introduction—continued

Three main ingredients to every strategic planning exercise:

1. **Communicate**—between state agencies and local government

2. **Communicate**—across state agencies

3. **Communicate**—with the relevant local constituency.
QPP Strategic framework

- QPP provides a simple structure
- Essentially three parts
  1. Strategic intent
  2. Themes and Strategic outcomes
  3. Elements and Specific outcomes.
  → Land use strategies are optional.
- Mandatory and optional components.
QPP Strategic framework—components

Mandatory components entail:

- Having a **Strategic framework**
- Having a **Strategic intent**—form and content is up the local government
- Having **Themes** (these are headings)
  - Local government can design their own themes; and
  - they should be contextualised to their local area.

However, if in a regional plan area then suggested that the themes follow the desired regional outcomes (DROs)
If no regional plan, suite of themes provided in the QPP (not mandatory).
QPP Strategic framework—components (contd.)

- Having **Strategic outcomes**—words under each of the themes.
  - contextualise the DROs of the regional plan and State planning regulatory provisions (or if no regional plan then contextualises relevant state planning policies and other state agency policy documentation)
  - have implications for the whole local government area (e.g. settlement pattern, demographics, economic factors, employment, environmental factors, development constraints, etc.)
  - may identify the need for growth corridors, detailed local plans or strategies to conservation areas of cultural, environmental or indigenous significance
  - can also show the linkages between different themes
  - may be one or more strategic outcome for each theme.
QPP Strategic framework—components (contd.)

- **Having Elements**—introduce the local contextualisation of strategic issues
  - may be a heading or a short statement explaining how the local government will transfer from the broad strategic outcomes to the more detailed specific outcomes
  - may be one or more element under each strategic outcome.
QPP Strategic framework—components (contd.)

- **Having Specific outcomes**
  - practical application of localised and contextually specific state interests, regional outcomes and local government land use policy
  - drafted as outcome statements
  - may be one or more Specific outcomes under each element
  - clearly articulate a preferred outcome which may be achieved with current development assessment
  - ensure new development proposals do not compromise this preferred outcome
  - give expression to local area planning studies that have already been undertaken or identify studies that are proposed to be undertaken in the life of the scheme
  - are not performance or acceptable outcomes they do not usurp the role of codes in the scheme (i.e. zone codes, local plan codes, overlay codes, use codes or other development codes).
QPP Strategic framework—components (contd.)

- **Having the heading—Land use strategies**
  - a strategic statement to implement the aspirations expressed in the strategic and specific outcomes
  - may identify the need to undertake further studies, prepare local plans, implement local plans, or enter into planning partnerships
  - do not usurp the role of codes in the scheme
  - no mandatory requirement to provide land use strategies under each or any specific outcome
  - are only used where necessary
  - **may be none, one or more land use strategy under each specific outcome**
  - if used, the same land use strategy may be used under a number of specific outcomes
Worked example

SEQ council*

Themes
1. Settlement pattern
2. Natural environment
3. Community identity and diversity
4. Natural resources and landscape
5. Access and mobility
6. Infrastructure and services
7. Economic development

Remote community*

Themes
1. Pattern of development
2. Natural environment, resources and landscape
3. Tradition, culture and people
4. Infrastructure and services
5. Economic development

* As the schemes discussed in this section have not been adopted by their respective Councils names and specific identifiers have been deleted.
SEQ council—worked example (contd.)

SEQ Regional Plan:

- DRO
  - Compact Settlement

- Principles
  - Compact development
  - Containing growth
  - Urban character and design
  - Urban greenspace
  - Housing choice and affordability...etc

Planning scheme:

- Theme
  - Settlement pattern

- Strategic outcomes
  - Network of towns
  - compact urban form
  - suburban neighbourhoods
  - urban neighbourhoods
  - centres of activity...etc
3.3 Settlement pattern (theme)

3.3.1 Strategic outcomes

(1) The Regional Council area has a network of strong and dynamic towns. These towns support and service the needs and aspirations of the local communities and provide central place functions for their adjacent agricultural, manufacturing, defence and extractive and mining industries. Population growth is directed towards the existing network of urban areas and towns rather than dispersed population growth throughout the rural area.

3.3.2 Element—Network of towns

(1) The region is characterised by a range of attractive and vibrant urban areas and towns that are connected through an integrated transport system which is focused to the key regional centre of xxx.
3.3.2.1 Specific outcomes

(1) Local plans are prepared for centres and towns as identified locational needs emerge.

   (a) In response to the emerging urbanisation and sustained residential growth in and surrounding xxx town, Council has undertaken detailed local planning over xxx town and its surrounds. Local planning ensures that:

      (i) xxx

3.3.2.2 Land use strategies

(1) Structure plan(s), master plan(s) and local plan(s) are used to guide development in areas where there is development pressure or particular development constraints or opportunities.
Remote community—worked example

- No regional plan exists for the remote community area.

- Therefore select from and locally contextualise the themes provided in the QPP listed below—or create new themes.
  - Settlement pattern
  - Natural environment
  - Community identity and diversity
  - Natural resources and landscape
  - Access and mobility
  - Infrastructure and services
  - Economic development.
Remote community—worked example (contd.)

3.3 Pattern of development (theme)

3.3.1 Strategic outcomes

(1) The pattern of development reflects the coordination of land use and infrastructure, while maintaining the natural qualities of the landscape; enhancing cultural, historic, natural social and spiritual qualities of the area (refer Strategic plan map xxx).

3.3.2 Element—Network of towns

(1) Xxx area is characterised by a network of five townships, each having a slightly different personality and function, but together, form a single community.

(2) Although each township is self sufficient for day to day needs and amenity considerations, to avoid unnecessary duplication of services and facilities and to ensure efficient use of infrastructure there is a logical distribution of services across the region.

Other questions that you may want to ask at this broad level could include:

» Is it desirable that each of these communities be as self sufficient as possible or should there be a high level of interdependence?

» Is it easy to move between the towns or do each of the communities keep to themselves?
Remote community—worked example (contd.)

3.3.2.1 Specific outcomes

(1) The focus of development recognises and reinforces:
   (a) Township A as the administration centre for the region which contains the majority of industry, government related administration and bulky goods;
   (b) Township B as primarily supporting tourism trades;
   (c) Township C as the cultural ‘hub’ for the region;
   (d) Township D and E as the sporting ‘hubs’.

3.3.2.2 Land use strategies

(1) There are no land use strategies for the planning scheme.
Identifying the need for detailed planning

- In localities where there is high growth or change the local government may determine that there is a need to undertake detailed local area or structure planning.

- In either case the imprimatur for undertaking this detailed planning should be identified in the strategic outcomes.

- This can be articulated with specific reference to a local plan or structure plan; or discussed with less specificity with reference to a broader district or local planning approach where more detailed planning needs to be undertaken.
Identifying the need for detailed planning (contd.)

- If the planning has been undertaken, detailed issues and opportunities may be addressed in the specific outcomes facilitating the implementation of these policy positions.

- If the local plan or structure plan has not been undertaken, the local government may identify the need to undertake this planning exercise as a land use strategy. In this case it would be expected that the detailed planning outcomes could be addressed in a number of land use strategies that may cross a number of Themes.
The principles underpinning the strategic framework can be applied at different scales either from a policy or locality perspective across the local government area.
SEQ council
District planning

- The strategic framework identifies the need to provide an adequate supply of suitably located and serviced land to meet industry and business operations and achieve 70% employment self containment.

- The strategic framework identifies that in addition to augmenting existing business and industry localities there is a need to investigate the opportunity to provide additional land near xxx. Such an approach would have implications on the themes of Settlement pattern; Strong communities; Integrated transport; Infrastructure and water management. There may also be implications in the Natural environment and Open space and regional landscape.

Remote community
- District planning is not required
Thank you for listening.

Are there any questions?